



# Consolidated Financial Results Report for the Six Months ended June 30, 2009

# McDonald's Holdings Company (Japan), Ltd.

| Company code number:                                | 2702(URL http://www.mcd-holdings.co.jp/)             |
|---|--|
| Shares traded:                                      | JASDAQ   |
| Executive position of legal representative:         | Eikoh Harada   |
|   | Chairman and President, Representative Director, CEO |
| Please address all communications to:               | Takayuki Yasuda                                      |
|   | Senior Vice President, Corporate Relations           |
|   | Phone:(03)6911-6000                                  |
| Schedule of quarterly securities report submission: | August 14, 2009                                      |
| Schedule of dividends payment:                      | -  |

# 1. Consolidated operating results (From January 1, 2009 to June 30, 2009)

(1) Consolidated financial results

(The number with parenthesis shows negative figure) (In millions of ven, with fractional amounts discarded)

|               |                   |       |                                |     | (in millions of ye | en, with fr | actional amounts di | scaraea) |
|---------------|-------------------|-------|--------------------------------|-----|--------------------|-------------|---------------------|----------|
|               | Net sales         |       | Operating inc                  | ome | Ordinary inco      | ome         | Net incom           | e        |
|               | (Millions of yen) | %     | (Millions of yen)              | %   | (Millions of yen)  | %           | (Millions of yen)   | %        |
| June 30, 2009 | 184,074           | _     | 9,636                          | _   | 9,006              | _           | 5,005               | _        |
| June 30, 2008 | 202,891           | 5.3   | 7,254                          | 2.6 | 6,854              | 1.1         | 6,192               | 95.9     |
|               | Net income per    | share | Net income per<br>fully dilute |     | ]                  |             |                     |          |
| June 30, 2009 | (Yen)<br>37.64    |       | (Yen) —                        |     |                    |             |                     |          |

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## (2) Consolidated financial position

June 30, 2008

|   |                         |                   |                   | (In millions of yen, with fra | actional amounts discarded) |
|---|-------------------------|-------------------|-------------------|-------------------------------|-----------------------------|
|   |                         | Total assets      | Net assets        | Total equity ratio            | Net assets per share        |
|   |                         | (Millions of yen) | (Millions of yen) | %                             | (Yen)                       |
|   | June 30, 2009           | 195,181           | 140,634           | 72.0                          | 1,056.85                    |
|   | December 31, 2008       | 200,024           | 139,371           | 69.6                          | 1,047.46                    |
| ( | Reference) Total equity | June 30, 2009     | 140,518 mil       | December 31, 2008             | 139,270 mil                 |

## 2. Dividends

|                              |                    | Dividends per share |                    |             |        |  |  |
|------------------------------|--------------------|---------------------|--------------------|-------------|--------|--|--|
| (Date of record)             | End of 1st quarter | End of 2nd quarter  | End of 3rd quarter | End of year | Annual |  |  |
|                              | (Yen)              | (Yen)               | (Yen)              | (Yen)       | (Yen)  |  |  |
| December 31, 2008            | -                  | 0.00                | -                  | 30.00       | 30.00  |  |  |
| December 31, 2009            | _                  | 0.00                |                    |             |        |  |  |
| December 31, 2009 (Forecast) |                    |                     |                    | 30.00       | 30.00  |  |  |

(Note) Changes to our forecast for year-end dividends: None

46.58

# 3. Consolidated forecasts for December 2009 term (From January 1, 2009 to December 31, 2009)

|        |                   |        |                   | (`   | %: year-on-year cr | lange) |
|--------|-------------------|--------|-------------------|------|--------------------|--------|
|        | Net sales         |        | Operating incom   | ie   | Ordinary incom     | ne     |
|        | (Millions of yen) | %      | (Millions of yen) | %    | (Millions of yen)  | %      |
| Annual | 355,000           | (12.6) | 23,600            | 20.8 | 22,000             | 20.6   |

|        | Net income        |     | Net income per share |
|--------|-------------------|-----|----------------------|
|        | (Millions of yen) | %   | (Yen)                |
| Annual | 12,600            | 1.7 | 94.77                |

(Note) Revision of the forecast for consolidated results: None

# 4. Others

- (1) Changes in significant subsidiaries during the period
   (Changes in specific subsidiaries with an adjustment of a scope of consolidation): None
- (2) Simplified accounting procedures specified to quarterly consolidated financial statements: Yes Note: For details, please refer to the section 4. Other of [Qualitative information Financial statement etc.] on page 5.
- (3) Changes of significant accounting principles, procedures and descriptions for quarterly consolidated financial statements

(Described in "Changes in the accounting method" in "Important accounting policies")

- a. Changes caused by revision of accounting standard: Yes
- b. Changes other than (3) a. above: None

Note: For details, please refer to the section 4. Other of [Qualitative information Financial statement etc.] on page 5.

# (4) Number of shares issued and outstanding (Common stock)

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|----------------------------|-----------------------------|----------------------------|---------------------|
| a. Number of shares issue  | d and outstanding at the e  | nd of each period (includi | ng treasury stock): |
| June 30, 2009              | 132,960,000 units           | December 31, 2008          | 132,960,000 units   |
| b. Number of treasury stoc | k at the end of each period | d:                         |                     |
| June 30, 2009              | 298 units                   | December 31, 2008          | 245 units           |
| c. Average number of shar  | es issued and outstanding   | in each period:            |                     |
| June 30, 2009              | 132,959,711 units           | June 30, 2008              | 132,959,802 units   |

(Information regarding appropriate use of the forecasts)

1. The forecasts shown above are predicated upon information that is available as of the day of the announcement of this report and certain reasonable assumptions, therefore, actual financial performances may differ considerably from these forecasts due to a variety of factors hereafter.

2. "Accounting Standard for Quarterly Financial Reporting" (Accounting Standards Board of Japan [ASBJ] Statement No.12) and "Guidance on Accounting Standard for Quarterly Financial Reporting" (ASBJ Guidance No. 14) are applied from the current fiscal year ending December 31, 2009. Quarterly financial statements are prepared in accordance with "Rules for Quarterly consolidated Financial Statements."

### [Qualitative information Financial statement etc.]

#### 1. Qualitative information on the progress of consolidated operating results

During the period of six months (January 1 – June 30, 2009), Japan's economy did not show signs of recovery, as corporate performance and employment situation worsened significantly due to the impact from financial crisis in autumn 2008. Situation continues to be severe, as uncertain economic situation keeps personal consumption to a low level.

In spite of this economic environment, our group continued to implement measures to direct our management resources to hamburger restaurant business and has generally progressed steadily according to plan. For the six months ended June 30, 2009, the group's consolidated net sales was 184.074 billion yen, down by 18.816 billion yen, consolidated operating income was 9.636 billion yen, up by 2.381 billion yen, consolidated ordinary income was 9.006 billion yen, up by 2.152 billion yen, and consolidated net income was 5.005 billion yen, down by 1.187 billion yen from the same period of previous year.

As part of strategic closure of small-size restaurants etc. (\*) planned to be implemented within next several years, decision was made during this period to close 68 restaurants, and 759 million yen of provision for loss was posted under extraordinary loss for this purpose.

(\*) refer to below (Hamburger Restaurant Business) for strategic closure of restaurants

#### (Hamburger Restaurant Business)

Ongoing strategic investments have been made at McDonald's Company (Japan), Ltd. where the core business of our group, the hamburger restaurant business, is being operated. Objective of these investments is to welcome more customers to visit our restaurants founded on high-level QSC (trusted Quality, speedy and friendly Service, Clean and comfortable atmosphere). Strategic investments include opening of 24-hour restaurants (1,774 in total as of June 30, 2009) and restaurant refurbishments (54 restaurants during the period) to expand customer base, as well as execution of promotional activities that fit with changing economic situation and trends to provide a 'value' that is unique to McDonald's. All these contributed to the increase in customer visits.

Major activities executed during the period are as below:

- 1) nationwide launch of 'Quarter Pounder Cheese' and 'Double Quarter Pounder Cheese', which were initially launched at Kanto area in November 2008 and introduced successively in other areas
- 2) enhanced variety of breakfast menus with the launch of 'McHot Dog Classic'
- 3) introduction of new service called 'McD de DS' in about 3,200 restaurants nationwide, where 'Nintendo DS ®' is used to download popular game characters and engage in stamp rally
- 4) 'Value for Money' initiatives, including expansion of '100 yen Mac' with additional menus of 'Shaka-shaka Chicken' and 'McPork', 'M-Power special lunch set' served during mid-week lunch time, 'Enjoy 100 yen BACK campaign' in April to cheer up recession-hit Japan with 'fun' & 'tasty', and sales of 'catch-the-boom coupon' at 12,000 yen (equivalent to government's fixed cash handout in May) that can be exchanged with 20,000 yen worth of products
- 5) limited-time offer of 'McHot Dog Mega Sausage', 'McFlurry Cookie & Chocolat', 'McFlurry Milk Tea & Oreo (®, and spring-time regular menus of 'Teritama' and 'Cheese Teritama'

Further, overseas training program has been implemented as part of ongoing investment on personnel development. This program includes annual dispatching of 100 restaurant employees up to 6 months, to McDonald's restaurants located in English-speaking countries.

In addition, we have successfully improved our brand image through various CSR activities such as support for 'Ronald McDonald House' which is an accommodation facility for hospitalized children and their family members, which also contributed to the expansion of our customer base.

Franchising continues to be the focus of our restaurant development and the states of restaurants development is as follows:

| Classification              | Previous<br>term end | Newly opened |      | change | fication<br>e *Note | Current<br>term end |
|-----------------------------|----------------------|--------------|------|--------|---------------------|---------------------|
| Company operated            | 2,166                | 15           |      |        | Decrease<br>(91)    | 2,086               |
| Franchised                  | 1,588                | 16           | (20) | 91     | (17)                | 1,658               |
| Total number of restaurants | 3,754                | 31           | (41) | 108    | (108)               | 3,744               |

\*Note: These figures do not include sales of restaurant businesses by BFL exercise as restaurants are considered transferred when the BFL franchise agreement was initially signed in the past years. The total number of sales of restaurant businesses for the period is 173 inclusive of sales by BFL exercise, and gain on sales of restaurant businesses was recorded at 2,259 million yen (403 million yen decrease from the same period last year).

#### Meaning of BFL and BFL Exercise:

Arrangements where the company leases the businesses, including equipment, to franchisees who generally have options to purchase the businesses.

BFL exercise is the case where franchisees choose to exercise (application by franchisees to McDonald's Japan) these options to convert into conventional contracts (where franchisees purchase all necessary equipments for restaurant operation) after examination procedures by McDonald's Japan.

In addition to the 'restaurant scrap-and-build' practice that brings reinforced revenue base and enhanced asset efficiency, we have implemented the strategic closure and relocation of small-size restaurants from this period to ensure profitability coupled with franchising strategy and stronger McDonald's brand. Plan for the next several years, include the analysis of restaurant size & location to determine large-scale restaurant closure as well as building of highly-profitable restaurants to maximize management efficiency & brand image and increase the overall quality of restaurant network, including franchised restaurants.

As a result of synergistic effects of the above activities, the Company's comparable sales achieved 2.5% growth. As a result, the systemwide sales increased by 10.290 billion yen, to 260.621 billion yen from the same period of previous year.

\*: 'Systemwide sales' shown in the business report refers to total sales of company-operated restaurants and franchised restaurants and is not the same as the total sales reported in financial statements.

#### (Other businesses)

EveryD Mc Inc., a subsidiary of the Company, provides supports to McDonald's restaurants and their customers. As a result of its activity, it reported 363 million yen of net sales, 22 million yen in ordinary income and 13 million yen in net income.

The JV Inc., another subsidiary of the Company, designs and operates promotion activities of membership organization of McDonald's Company (Japan), Ltd. (the Company acquired 70% and NTT DoCoMo Inc. acquired 30% of its shares). It reported 443 million yen of net sales, 85 million yen in ordinary income and 49 million yen in net income.

Note: Changes in amounts and percentages compared to same period previous year are stated for reference purposes.

#### 2. Qualitative information regarding the fluctuation in consolidated financial position

(Financial position analysis)

Total assets at the end of the period was 195.181 billion yen, or 4.843 billion yen less than previous consolidated fiscal year-end. Reasons for this include 3.399 billion yen decrease in property, plant and equipment due to the sales of restaurant businesses and 1.247 billion yen decrease in lease and guarantee deposits due to their repayment.

#### (Cash flow analysis)

Cash flow during the period is as follows.

Cash and cash equivalents ("funds") during the period totaled 11.613 billion yen, increased 1.831 billion yen from the end of last fiscal year.

#### (Cash flows provided by operating activities)

Operating activities resulted in a net cash inflow of 10.259 billion yen. Inflows were mainly due to the net income before income taxes and minority interests of 8.199 billion yen, depreciation and amortization of 6.226 billion yen, and provision for loss on store closing of 759 million yen. Outflows were mainly due to, 3.833 billion yen of income taxes paid and 2.968 billion yen decrease in accounts payable-other.

#### (Cash flows used in investing activities)

Investment activities resulted in a net cash outflow of 4.483 billion yen. The main outflows were due to purchase of property, plant and equipment of 5.902 billion yen and purchase of software of 3.643 billion yen. The main inflow was due to the sale of property, plant and equipment of 4.133 billion yen.

(Cash flows used by financing activities)

Financial activities resulted in a net cash outflow of 3.939 billion yen. This outflow was due to cash dividends paid of 3.939 billion yen.

#### 3. Qualitative information regarding financial forecast

The forecasts to our performance result are on the whole as expected, and there are no changes to our forecast results as announced on Feb 4, 2009 as of the release date of the report.

#### 4. Other

- (1) Changes in significant subsidiaries during the period (Changes in specific subsidiaries with an adjustment of a scope of consolidation): None
- (2) Adoption of any simplified accounting procedure and any specific accounting procedure for preparation of quarterly financial results
  - (a) Simplified accounting procedures:
  - (i) Valuation of inventories
    - The carrying amount of inventories is only reduced to estimated net selling value when there is an obvious decrease of profitability.
  - (ii) Methods of calculating deferred tax assets and deferred tax liabilities For the decision on realizability of deferred tax assets, since there are no significant changes to business environment or on the occurrence of temporary differences, the financial forecasts and tax planning used in previous year were used.
  - (b) Accounting procedures specific to the preparation of quarterly consolidated financial statements:(i) Calculation of taxes:

Income taxes are calculated by multiplying the effective tax rate (the yearly net income before taxes which includes this quarter was used in determination). Also, "adjustment on income taxes" is shown included in "income taxes".

- (3) Changes of significant accounting principles, procedures and descriptions for quarterly consolidated financial statements:
  - (a) Application of "Accounting Standard for Quarterly Financial Reporting" and related guidance "Accounting Standard for Quarterly Financial Reporting" (Accounting Standards Board of Japan [ASBJ] Statement No.12) and "Guidance on Accounting Standard for Quarterly Financial Reporting" (ASBJ Guidance No. 14) are applied from the current fiscal year ending December 31, 2009. Quarterly financial statements are prepared in accordance with "Rules for Quarterly consolidated Financial Statements."
  - (b) Application of "Accounting Standard for Measurement of Inventories" Inventories were previously stated at the lower cost or market, determined principally by the average method. However, with the Company's adoption of "Accounting Standard for Measurement of Inventories" (ASBJ Statement No.9, July 5, 2006) from the first quarter ended March 31,2009, inventories held for sale in the ordinary course of business are measured at the lower of cost or net selling value, which is defined as the selling price less additional estimated manufacturing costs and estimated direct selling expenses, determined principally by the average method. The impact of the change on operating income, ordinary income and income before income taxes and minority interests is immaterial.

# Consolidated financial statements (1) Consolidated quarterly balance sheet

#### (Millions of yen) As of As of December 31, 2008 June 30, 2009 (Assets) **Current assets** Cash and deposits 11,613 9,782 Accounts receivable - trade 7,909 9.853 Merchandise 2 4 Raw materials and supplies 2.400 2.812 Other 7.705 8.158 Allowance for doubtful accounts (4)(1)29.627 30.610 Total current assets Noncurrent assets Property, plant and equipment 40,024 Buildings and structures, net 36.832 Machinery and equipment, net 13,889 14.110 Tools, furniture and fixtures, net 9.288 9,733 17,490 17.495 Land Construction in progress 206 195 77,933 81,333 Total property, plant and equipment Intangible assets Goodwill 1,894 1,723 Software 16,360 14,563 Other 772 773 Total intangible assets 19,027 17,060 Investments and other assets 61,910 Lease and guarantee deposits 60,663 8,787 9,831 Other Allowance for doubtful accounts (858) (721)Total investments and other assets 68,592 71,020 Total noncurrent assets 165,553 169,414 200,024 **Total assets** 195,181 (Liabilities) **Current liabilities** Accounts payable-trade 9,370 10,472 Short-term loans payable 4,500 4,500 18,116 20,812 Accounts payable-other 4,078 3,564 Income taxes payable 2,309 1,224 Provision for bonuses Provision for loss on store closing 759 13,403 14,917 Other Total current liabilities 57,090 50,938 **Noncurrent liabilities** Long-term loans payable 500 500 Provision for retirement benefits 2,230 2,193 Provision for directors' retirement benefits 131 118 Other 745 750 Total noncurrent liabilities 3,608 3,562 **Total liabilities** 54,546 60,653 (Net assets) **Shareholders' Equity** Capital stock 24,113 24,113 42,124 Capital surplus 42,124 78,628 **Retained earnings** 79,645 Treasury stock (0)(0)Total shareholders' equity 144,866 145,882 Valuation & translation adjustments Deferred gains or losses on hedge (123)(355)Revaluation reserve for land (5, 240)(5, 240)Total valuation & translation adjustments (5,363)(5,596)**Minority interests** 100 115 140,634 139,371 Total net assets 195,181 200,024 Total liabilities and net assets

# (2) Consolidated quarterly statements of income

(Millions of yen)

|   | Six months          |
|---|---------------------|
|   | ended June 30, 2009 |
|   |                     |
| Net sales   | 184,074             |
| Cost of sales   | 151,676             |
| Gross profit  | 32,398              |
|   | 02,000              |
| Selling, general and administrative expenses                            | 22,762              |
| Operating income  | 9,636               |
|   |                     |
| Non-operating income  |                     |
| Interest income   | 55                  |
| Revenue from unredeemed gift certificates                               | 119                 |
| Compensation income   | 72                  |
|   | 251                 |
| Total non-operating income  | 497                 |
| Non-operating expenses  |                     |
| Interest expenses   | 18                  |
| Provision for allowance for doubtful accounts                           | 149                 |
| Loss on retirement of noncurrent assets at Company-operated restaurants | 861                 |
| Other   | 97                  |
| Total non-operating expenses  | 1,127               |
| Ordinary income   | 9,006               |
| Extraordinary income  |                     |
| Compensation for transfer   | 63                  |
| Total extraordinary income  | 63                  |
|   |                     |
| Extraordinary loss Loss on retirement of noncurrent assets              | 97                  |
| Provision for loss on store closing                                     | 759                 |
| Other   | 14                  |
| Total extraordinary loss  | 871                 |
| i otal extraordinary 1055   | 0/1                 |
| Income before income taxes and minority interests                       | 8,199               |
| Income taxes  | 3,179               |
| Minority interests in income  | 14                  |
| Net income  | 5,005               |

# (3) Consolidated quarterly statements of cash flows

|   | (Millions of yen    |
|---|---------------------|
|   | Six months          |
|   | ended June 30, 2009 |
| Net cash provided by (used in) operating activities                       |                     |
| Income before income taxes and minority interests                         | 8,199               |
| Depreciation and amortization   | 6,226               |
| Increase (decrease) in provision for loss on store closing                | 759                 |
| Increase (decrease) in provision for loss of store closing                | (894)               |
| Unredeemed gift certificates  | (119)               |
| -   | · · · ·             |
| Interest and dividends income   | (55)                |
| Interest expenses   | 18                  |
| Loss on retirement of noncurrent assets                                   | 514                 |
| Decrease (increase) in notes and accounts receivable-trade                | 1,941               |
| Decrease (increase) in inventories  | 413                 |
| Decrease (increase) in goodwill from acquisition of franchise restaurants | (171)               |
| Decrease (increase) in other assets                                       | 1,659               |
| Increase (decrease) in notes and accounts payable-trade                   | (1,101)             |
| Increase (decrease) in accounts payable-other                             | (2,968)             |
| Increase (decrease) in accrued expenses                                   | (501)               |
| Other, net  | (46)                |
| Subtotal  | 13,873              |
| Interest and dividend income received                                     | 1                   |
| Interest expenses paid  | (14)                |
| Income taxes paid   | (3,833)             |
| Income taxes refund   | 232                 |
| Net cash provided by (used in) operating activities                       | 10,259              |
| Net cash provided by (used in) investment activities                      |                     |
| Purchase of property, plant and equipment                                 | (5,902)             |
| Proceeds from sales of property, plant and equipment                      | 4,133               |
| Payments for lease and guarantee deposits                                 | (790)               |
| Proceeds from collection of lease and guarantee deposits                  | 1,848               |
| Collection of loans receivable  | (2,642)             |
| Purchase of software  | (3,643)             |
| Other, net Net cash provided by (used in) investment activities           | (130)<br>(4,483)    |
| Net cash provided by (used in) investment activities                      | (4,483)             |
| Purchase of treasury stock  | (0)                 |
| Cash dividends paid   | (3,939)             |
| Net cash provided by (used in) financing activities                       | (3,939)             |
| Effect of exchange rate change on cash and cash equivalents               | (4)                 |
| Net increase (decrease) in cash and cash equivalents                      | 1,831               |
| Cash and cash equivalents at beginning of period                          | 9,782               |
| Cash and cash equivalents at end of period                                | 11,613              |

"Accounting Standard for Quarterly Financial Reporting" (Accounting Standards Board of Japan [ASBJ] Statement No.12) and "Guidance on Accounting Standard for Quarterly Financial Reporting" (ASBJ Guidance No. 14) are applied from the current fiscal year ending December 31, 2009. Quarterly financial statements are prepared in accordance with "Rules for Quarterly consolidated Financial Statements."

- (4) Changes in significant subsidiaries during the period None
- (5) Segment information

(Business segment information)

During the period of six months (January 1 - June 30, 2009), sales and operating income corresponding to hamburger restaurant operations accounted for more than 90% of the group's total sales and operating income for all business segments. Accordingly, this section is omitted.

# (Geographical segment information)

During the period of six months (January 1 - June 30, 2009), the Company had no consolidated subsidiaries domiciled outside Japan. Accordingly, this section is omitted.

# (Overseas sales)

During the period of six months (January 1 - June 30, 2009), the Company had no sales outside Japan, therefore this section is omitted.

(6) Notes for significant changes of shareholders' equity None

# (Reference)

# Consolidated quarterly financial statements of previous year

(1) Consolidated statements of income

(Millions of yen) Six months ended June 30, 2008 % 202,891 100.0 Net sales 170,047 Cost of sales 83.8 32,844 16.2 Gross profit 12.6 25,589 Selling, general and administrative expenses **Operating income** 7,254 3.6 Non-operating income Interest income 50 36 Dividends income 52 Compensation income Revenue from unredeemed gift certificates 72 Other 340 Total non-operating income 552 0.3 Non-operating expenses 39 Interest expenses 104 Provision for allowance for doubtful accounts Loss on retirement of noncurrent assets at Company-operated restaurants 715 92 Other 952 0.5 **Total non-operating expenses Ordinary income** 6,854 3.4 **Extraordinary income** Gain on reversal of allowance for doubtful accounts 70 Gain on sales settlement of lawsuit 1,378 Gain on sales of investment securities 2,545 2.0 Total extraordinary income 3,994 **Extraordinary loss** Loss on retirement of noncurrent assets 196 19 Impairment loss 215 0.1 **Total extraordinary loss** Income before income taxes and minority interests 10,633 5.3 2,286 Corporate, inhabitant and enterprises taxes Deferred taxes 2,152 2.2 Income taxes 4,438 Minority interests in income 1 0.0 Net income 6,192 3.1

# (2) Consolidated statement of cash flows

(Millions of yen)

|  | Six months          |
|--|---------------------|
|  | ended June 30, 2008 |
| let each provided by (year in) energing activities   |                     |
| let cash provided by (used in) operating activities  | 10,633              |
| Income before income taxes and minority interests  | 5,508               |
| Depreciation and amortization  | 5,508               |
| Impairment loss  |                     |
| Increase (decrease) in other provision   | (122)               |
| Unredeemed gift certificates   | (72)                |
| Interest and dividends income  | (87)                |
| Interest expenses  | 39                  |
| Loss on retirement of noncurrent assets  | 856                 |
| Gain on sales of investment securities   | (2,545)             |
| Decrease (increase) in notes and accounts receivable-trade   | (546)               |
| Decrease (increase) in inventories   | (151)               |
| Decrease (increase) in goodwill from acquisition of franchise restaurants                                | (21)                |
| Decrease (increase) in other assets  | (218)               |
| Increase (decrease) in notes and accounts payable-trade  | (1,241)             |
| Increase (decrease) in accrued expenses  | (446)               |
| Increase (decrease) in other liabilities   | (1,517)             |
| Other  | 22                  |
| Subtotal   | 10,108              |
| Interest and dividend income received  | 37                  |
| Interest expenses paid   | (30)                |
| Income taxes paid  | (5,696)             |
| Net cash provided by (used in) operating activities  | 4,418               |
| let cash provided by (used in) investment activities   | (                   |
| Purchase of property, plant and equipment  | (7,218)             |
| Proceeds from sales of property, plant and equipment   | 2,624               |
| Proceeds from sales of investment securities   | 2,605               |
| Payments for lease and guarantee deposits  | (905)               |
| Proceeds from collection of lease and guarantee deposits   | 2,088               |
| Payments for development of information systems  | (4,947)             |
| Other Not and have been a structure of the file  | (74)                |
| Net cash provided by (used in) investment activities   | (5,827)             |
| let cash provided by (used in) financing activities  | (2047)              |
| Cash dividends paid  | (3,947)             |
| Purchase of treasury stock   | (0)                 |
| Net cash provided by (used in) financing activities  | (3,947)             |
| iffect of exchange rate change on cash and cash equivalents  | (8)<br>(5,365)      |
| let increase (decrease) in cash and cash equivalents<br>Cash and cash equivalents at beginning of period | 12,005              |
| Cash and cash equivalents at end of period   | 6,639               |

# (3) Segment information

## (Business segment information)

During the first half (January 1 - June 30, 2008), sales and operating income corresponding to hamburger restaurant operations accounted for more than 90% of the group's total sales and operating income for all business segments. Accordingly, this section is omitted.

# (Geographical segment information)

During the first half (January 1 - June 30, 2008), the Company had no consolidated subsidiaries domiciled outside Japan. Accordingly, this section is omitted.

# (Overseas sales)

During the first half (January 1 - June 30, 2008), the Company had no sales outside Japan, therefore this section is omitted.